



Scott Christian UNIVERSITY

SCHOOL OF PROFESSIONAL STUDIES

BACHELOR OF BUSINESS ADMINISTRATION/ BACHELOR OF LEADERSHIP AND MANAGEMENT

UNIT CODE/NAME: BAE 401/ MGT 312: PROJECT PLANNING AND MANAGEMENT

September – December 2019/2020 End Semester Exam - Time: 2 Hours

Instructions: Answer Question ONE (Compulsory) and any other TWO Questions.

QUESTION ONE

Kenya Ports Authority has hired you permanently as their project Manager. You are expected to give necessary advice to the CEO as regards projects for successful implementation.

Required:

- a) Analyze five areas a Project Manager should effectively manage once the project is underway. (10 Marks)
- b) Evaluate five qualities of a good project manager. (10 Marks)
- c) Assess five phases of a project life cycle. (10 Marks)

QUESTION TWO

You are the Project Manager in Multinational IT Company where the project is to design Information Systems.

- a) Design a Work Breakdown Structure using a diagram for this project and analyze its relevance in project planning. (10 Marks)
- b) Distinguish any Three types of Charts that can be used to plan and schedule work and ultimately controlling the project. (5 Marks)

QUESTION THREE

- a) Justify five reasons why Project planning is important. (10 Marks)
- b) In the planning process of community development, documentation is necessary to provide evidence of community involvement. Analyze five documents that a Project Manager can use. (5 Marks)

QUESTION FOUR

- a) Appraise five reasons why a Project may fail. (10 Marks)
- b) Assess any five common elements of a project. (5 Marks)

QUESTION FIVE

- a) Analyze five quality concepts of project management. (10 Marks)
- b) Distinguish any five procurement processes linked to Project Management. (5 Marks)